

DEAR FRIENDS OF SACRED HEART:

As Chairperson of the Board of Directors of Sacred Heart Rehabilitation Center, I am pleased to introduce the Annual Report for Fiscal Year 2005-06. The simple existence of this document is a mark of the further progress of the corporation, since it is the first annual report we have produced in over five years. Over the course of the past fiscal year Sacred Heart has grown significantly in a number of ways.

Most notably, we expanded our services and service locations by acquiring the programs and staff of Bay Area Social Intervention Services (BASIS). The Sacred Heart BASIS office provides outpatient addictions treatment, substance use prevention services, and HIV/AIDS education, outreach and case management services. It is an organization with a reputation for outstanding

CUSTOMER SERVICE

"The thing I liked the best about Sacred Heart was the amount of information provided on addiction, how to heal and the hope of a better life in recovery."

Sacred Heart Rehabilitation Center

community service and we are pleased to welcome BASIS to the Sacred Heart family. We have also continued the marked improvement in our financial stability. The Board of Directors is aware that while Sacred Heart is a non-profit corporation, it is also a business corporation and must run itself accordingly. Our goal is to stick to a business model that allows us to continue our mission of charitable service to the communities we serve.

FY 2005-06 saw solid financial performance that allowed us to begin providing Charitable Care Treatment Scholarships again, ensuring that an individual with behavioral health issues, whom wants help can get it without regard to their financial status. Finally, at the close of the fiscal year, the Board of Directors committed to a major building renovation and expansion project. Financing has been secured and construction has begun. Over the next 18 months we will see the complete renovation of the Memphis Treatment Center, the development of a new admissions wing for that site and the construction of a new home for the Clearview Women and Children's Program on the Memphis campus. This project will help us significantly reduce our operating costs, improve the functionality of our buildings for therapy and improve the physical appearance and comfort of the treatment center. As you will see from this report, Fiscal Year 2005-06 was a very good year for Sacred Heart. With the help of people like you, we have continued to expand and improve our service to others in need.

Sincerely,

Sheryl Laughren





Sheryl Laughren-Board Chair
Adam Parsons, D.D. S.-First Vice Chair
Brian Balow-Second Vice Chair
Richard Rowan-Interim-Treasurer
Jessica Lanave-Secretary
Richard Rowan-Past Board Chair
George M. Bourgon, Jr.-Board Member
Richard A. Brodie-Board Member
Raymond S. Guidos-Board Member
Jason Matteo-Board Member
Stephen Selander-Board Member
Robert Steele, M.D.-Board Member

OUR MISSION

Our rich legacy of charitable service as reflected in our missior statement:

Sacred Heart Rehabilitation Center is dedicated to assisting all people with behavioral health issues, including those with limited means, to improve their quality of life.

We are rooted in a far reaching vision that calls upon the organization to reach for a higher standard of service excellence ir pursuit of that mission:

Sacred Heart Rehabilitation Center will provide the best outcome driven, evidence based, cost effective behavioral health care in North America

As we pursue that vision, we remain committed to the following

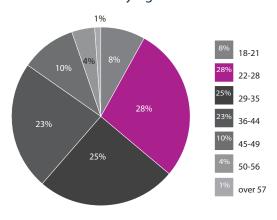
Integrity: We adhere to the highest standards of ethical and professional conduct.

Accountability: We accept and uphold our full responsibility to our clients, community, staff and organization.

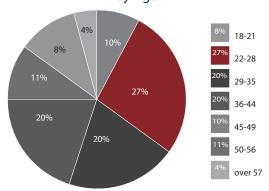
Customer Service: We will relentlessly focus on identifying and serving the needs of our customers.

Diversity: We will honor, nurture and respond to the differences inherent in a multicultural society.

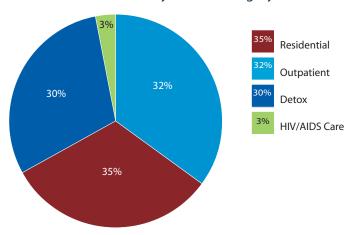
Women's Specialty Admissions by Age



Memphis Residential Admissions by Age

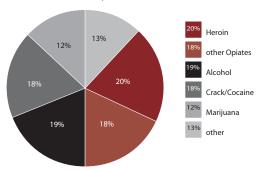


Admissions by Service Category

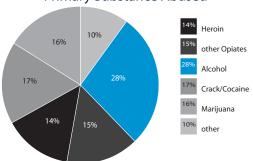


Residential Total Admissions by Primary Substance Abused

[Includes: Detoxification, Women's Specialty & Memphis Residential]



Outpatient Total Admissions by Primary Substance Abused



AIDS WALK 2010

|Floyd A | Jeanne Aden | STARS Admin | Steve Ahler | Helen Alger | Sharon Alger | Julie Almy | Amanda Anaya | Pam Ardoin | Tim Atkinson | Debra Austin | Stuart Barbier | Daphne Barkley | Brooke Barnes | Peter Barry | Art Bauman | Debra Baxter | David Beane | Lela Beane | Alison Beatty | Matt Bell | Janet Benchley | Jeremy Benson | Ronald Benson | Del Berry | Gloria Blanchard | Andrew Booms | Thomas Boudrot | Cathy Brandimore | Pam Brogren | Carol Brown | Thomas Brubaker | Martin Bublitz | Bob Buchanan | Kenneth Buck | Tammy Buck | Dawn Buckner | Guy Buford | Marge Bullock | Sherry Bullock | Thomas Bullock | Keith Busch | Rosanna Bynes | Chris Cabala | Mary Carlton | Jennifer Carroll | Rae Ann Castillo | Suzanne Christian | Curtis Coker | Alan Conley | Chris Coventry | Wayne & Jean Covert | Mary Jane Craves | Raymond Cronk | Annette Cupers | Michael Curtis | Russell Curtis | Dow Customer

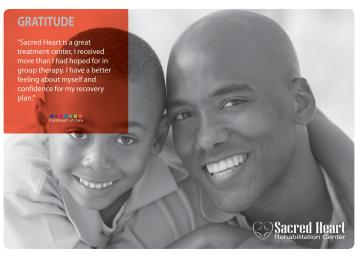
Service | Charles Davenport | Sheila Davidson | Jeff Davis | Cathy Delgado | John Denton | Niki Diehm | Kathy Dobschensky | Pam Dork | Steve Dork | Beth Dow | Ben Dowd | Laura Dull | June Duncan | Tracy Dunn | Chris Eby | Fred Eland | Marie Elliott | Audrey Englehart | Rick Farrand | D. Ferguson | Christina Fila | Kurt Fischbach | Frank Flavin | Michelle Foco | Debbie Force | Walter & Gina Foster III | Laura Frelich | Jennifer Gallagher | Michael Gaudreau | Shelly Gentner | Hubert Gills | Sue Glass | Kim Goodwine | Jan Gougeon | Paula Griffin | Kelly Hadd | Brandon

Hages | Jeremy Hammers | Helping Hands Club | Mary Harmon | Randall Hasso | Natalie Heck | Kristen Heine | John Hickey | Rose Hickey | Steve Hickey | Beverly Hill | Cindy Hillman | Kennetha Hoffmann | Tim Hogan | Linda Holder-Beneker | Bryan Hopkins | Tom & Mary Jane Horner | Sue & Les Hudson | Luann Hugo | Arturo Humbreras | Carol Humbyrd | Kathryn Huston | Las Vegas Night II | Carrie Jackson | April Jacobs | Jill Jacobs | Patricia Janisee | Sandra Janisse | Eugenia Jarema | Paul Jarema | Renee Jasura | Bob Jaymes | Lisa Jenkins | Mike Jerome | Darlene Johnson | Judy Johnson | Kim Johnson | Mr & Mrs Harry Johnson | Roberta Johnson | Dallas Jones | Amy Jordan | Melissa Kaekel | Elyse Kammer | Alan Katz | Anne Kelly-Rowley | Colleen Kelsey | David Kepler | Erin Kilts | Bruce Klemish | Kurt Kloha | Tammy Kohnert | Frank Kothbauer | Doug Kruger | Kim Kukla | Ronald Lacher | Maggie LaDuke | Rebecca Lanning | Mrs. Laury | Lauren Leeds | Audrey Lewis | Gregg Lewis | Leigh Lewis | Amanda Light | Carol Likam | Jack Lipan | Kolet Logan | Marcia Lott | Raymond Maczik | Jessica Maida | Roger Majeske | David & Janice Malenfant | Denise & Bob Malosh | Chester Martin | Janie Martin | Aimee Matthews | Hazel McClure | Aaron McCollough | Patty McCormack | Michael McGaugh | Patrick Mikita | Bert Miller Beth Miller | Celia Miller | Judy Miller | Jim Mitrano | Nahla Mizori | Jo Mochrie | Joan Moede | Shannon Moomey | Pamela Mosher | Tracey Mosher | Ben Moskal | Tory Moskal | Mary Mosley | John Murphy | Andrew Murray | Barbara Murray | Diane Muss | Donna Myer | Gina Myers | Helen Myers | Jim & Cathy Myers | D. Nadane | Linda Nadolski | Tim Neal | Suzanne Neering | Paula Nelson | Gloria Nentwig | Timothy & Rhonda Newton | Tonya Noble | Richard

Novak | Deitra Nowek | Lori Nutt | Nan Oakes | Christian Olvera | Sandra Orange | Marcelo Ortiz | Candice Osmond | Nicholas Osmond | Mary Ostrander | Amy Packard | Kathleen Packard | Hattie Parker | Kshitish Patankar | Jimmy Payne | Dianne Perko | Lori Perko | Novella Peters | Paula Peters | Mark Pfundt | Gail Porter | Carrie Powers | Dana Pressnall | Jennifer Provoast | Anne Putnam | Monica Quecano | Donna Quinnan | William Quinnan | Dorothy R | Shane Raines | Jill Rainwater | Charles Reimers | S Reimus | Norma Ricci | Rick Rios | Janie Rivers | John Rolando | Leo Romo | Kristi Rowell | Jim Roznowski | Janis Russell | Maxine Russell | Carl Ruth Lowana Ruth | Rosemary Ruth | Gary S. | Perceptions Saginaw Valley | Zulima Salgado | Debra Sangster | Kimberly Sawatzki | Patrick Schlosser | Helen Scott | Stephanie Scott | Eubie Searcy | Darrell Sheets | Neal Sheorey | Christina Sheppard | Alan Shinaver | Carol Shivers | Richard Shook | Margaret Sieja | Rod Sims | Brian Smith | Cheryl Smith | Debra Smith | Shaena Smith | Rick Sochack | Douglas

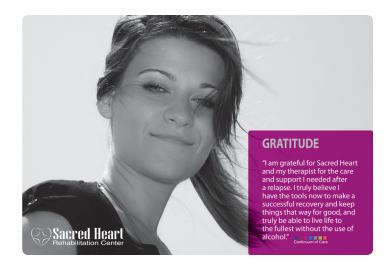
> Solosky | Jerry Sonnenberg | Nancy Spencer | Sean Squires | Barb Starr | Robert Starr | Annie Stephens | Henry Stephens | Pam Stevens | David Stickles | Raena Storer | Jen Stuck | Kay Sural | Mike Swick | Nicole Swinson | Gail Sype | Brent Theisen | Ruth Theisen | Wayne Thibodeau | Brian Townsel | Dorothy Townsel | Sandra Turk | Elizabeth Ullrich Jerry Ulrey | Jeremy Vallender Rob Vallentine | Louis Vega | Sam Ventimiglia | Deidre Verdun | Evan Waddell | Jim Wagner | Esther Weber | Radha Weiler | Cathy White | Kevin White |

Wendy Wiederhold | Peg Wilkin | Grady Wilkinson | Angelia Williams | Karen Williams | Cheri Wilson | Jacqui Wilson | Sally Wilson | Amanda Winters | Ms. Witherspoon | Patricia Withrow | Janice Wolff | Megan Woods | Dave Young | Kathryn Young | Shirley Young | Elyse Zehnder | Bennigan's | Buffalo Wild Wings



FOSH 2009-2010

| John Ruen | Marie Garavaglia | Richard & Lucy Dakesian | Ross E. Riddell | Mary Hale | Edmond Fitzgerald | Elmore & Christine Leonard | Howard & Majorie Perry | D.S. & Susan Donegan | Edward & Marcia Doyle | Ralph & Barbara Rays | Ronald & Elizabeth Shiner | E.J. Lavigne | Dennis Ergo | Harold Freeman | Paul Vibbert | James &



Reina Skelton | Herman Clark | Robert Bickett | Dr. Michael & Dr. Leslie Emmert-Buck | Joseph & Janice Graczyk | William G. Hessler | Rocky Meldrum | Rhonda Green | Robert & Jane Murray | Pam Ardoin | David Bassett | Joelene Beckett | Melvin & Diane Bernstein | Robert & Betty Bezy | Richard A. Brodie | Joann Brooks | Francine Brown | Tom Brubaker | Keith Burch | Roger Campernel | Richard & Louise Chasey | Paula Culp | Dennis Currier | William & Julie Damon | Christopher & Barbara Dean | Tina Dickison | David & Diana Donegan | Tom & Chris Dooley | Kathy Dunlap | Brian & Jill Dunphy | James & Judy Elsworth | David & Diana Falconer | Charles & Karla Ferrara | George & Andrea Ferygin | Robert Fetzer | Laura Frelich | Nancy Gregg | Steve Guidos | Pat Hartner | Joyce Hartsfield | Gabrielle Hill | Dr. Clinton Hirst & J.M. Lang-Hirst | John & Diane Isgrigg | Jeff & Debra Jay | Ken & Carol Kalvelage | Linda Kraft | Greg Kreutzer | Lynn Lacavera | Jessica Lanave | Sheryl Laughren | Michael & Pamela Loszewski | Marcia Lott | Charles Maher | Edward & Trudy Maples | Jason & Joanna Matteo | Mary McGrath | Rocky Meldrum | Tom Meldrum | Nancy Mills | Fred Minnie | Paul & Barbara Montgomery | Ann Mundy | Tammy Murray | Donna Myer | Tim Neal | Paula Nelson | Frank & Jill Neugebauer | Michelle Newman | Carol Nystrom | Chris Olson | Donna Orzo | Renee Palmer | Kathleen Parzynski | Brian Powell | Kitty Proctor | Mary Proctor | Kellee Przytulski | Richard Rattner | Ebony Ray | Elizabeth Risher | Paul & Jan Robertson | Connie Rose | Richard & Joan Rowan | John Ruen | Don Schiemann | Kim Schulz | Stephen Selander | Bonnie Sheehy Nielsen | Robert Shelby | James & Reina Skelton | David & Stephanie Smith | Edwin & Linda Smith | John Smith | Laverne Smith-Rudolph | Frank & Susan Sonye | Jeffrey Steenbergh | Charlene Stier | Donna Tamburo-Wilson | Daniel Tibor | Byron & Kimberly Trerice III | Jon Vigi | Michael Vizena | Estee Weber | Peter Webster | Grady Wilkinson & Joan Holmstrom | Karen Williams | Ramonia Williams | Gerald & Mary Wood | Millie Yanosh | Kim Zazula | Carlton & Kathy Matteo | Walter & Karen Gerspach | Lori Lehmann | Teri Sweryn | Karl Zimmerman | Glen & Dana Byrd | Marie Garavaglia | Gerald Showiak | Brian Balow | Keith Burch | Richard & Lucy Dakesian | Sean H. Douglas | Edmond Fitzgerald | Barbara Gartland | Charles Heidel | Mark & Alexandra Ignasiak | Eugene & Jacqueline Krajenka | E.J. Lavigne | Donald J. Paquette | Howard & Majorie Perry | Ross E. Riddell | Gertrude A. Schweder | Ronald & Elizabeth Shiner | Kelly Smith | Rita J. Trombley | Paul Vibbert | George & Mary Zimmerman | Jason & Joanna Matteo | Audra McKean | Paul & Barbara Teranes | John Ladas | Lu Ann Frye | Andrew & Wanda Giancamilli | David & Laura Bigwood | Marie Garavaglia | John & Eileen King | Ted & Zoe Malafouris | Robert & Carol Hollway | Otto E. Nagl | Kathleen Zamora | Paul W. Crowley | Terence B. Desmond | William & Dorothy Foster | Robert & Rosemay Loesch | Rocky Meldrum | William & Marie Molnar | Roger & Jeanne Oberg | Charles E. Lucas | Earle D. Lyon | Herman Clark | Dennis Currier | Robert Bickett | Richard Wagner Jr | David & Barbara Ziegenbein | Kirk N. Martin | Norb & Carol Keller | Dennis & Joan Marland | Stanley & Helen Buckay | Lawrence & Carol Marantette | Dr. Thomas & Eleanor Moore, M.D. | Robert W. Rawlings | Edward & Marcia Doyle | Richard & Joan Rowan | Christopher M. Laguerre | Elmore & Christine Leonard | Robert & Jane Murray | Dolores Vallade | William & Susan Bresser | Eleni Anatos | Pam Ardoin | Loretta M. Baker | Michele Buckler | Kathy Capozzoli | Robin Carley | Michelle Czapski | Ellen Dennehy Allen | Tina Dickison | Debra Gail Free | Robin Gleason | Deborah Grace | Gloria Grant | Lynn Gross | Kelley Haladyna | Jennifer Hastings | Michelle Heikka | Jane Hively | Susan Hurd Frentz | Stephanie Jarrett | Annette Jones | Annette M. Keeble | Tricia Keith | Kim Kolb | Kathy Lang | Courtney Law | Judith Layne | Elise Levasseur | Kay McKay | Larae Mirovsky | Tammy Murray

| Ibtissam Najor | Sharon Newlon | Janet Obrien | Terrah Opperman | Shannon Philips | Jennifer Phillips | Kristen Pil | Sarah Pobocik | Jennifer Pryde | Donna Rhodes | Connie Rose | Sara Simmerman | Janet Stanfield | Teresa Sullivan | Patricia Voelker | Rhonda Welburn | Mary Wood | Nicole Wotlinski | Maryann Zavagnin | Kim Zazula

FOSH STAFF 2009-2010

Pamela Ardoin | Francine Brown | Thomas Brubaker | Marsha Cable | Edward Coleman Jr. | Paulette Culp | Amber Daniels | Alexstine Davis | Christina Dickison | Mary Ann Dooley, | Michael Eadie | Jean Frost | Joseph Gibson | Erin Gunderson-Trudeau | Gabrielle Hill | Jeannette Holz | Paul Jarema | Janine Kravetz | Lynn LaCavera | Crystal Langowski | James Loffredo | Laura Logan | Tammy Murray | Donna Myer | Paula Nelson | Michelle Newman | Ramona Portis | Christie Schoenborn | Kim Schulz | Jayne Seitz | Laverne Smith-Rudolph | Charlene Stier | Kim Szajna | Susan Thielman | Estee Weber | Grady Wilkinson | Karen Williams

IN MEMORY OF

In Memory of AARON LESNIAK- Lenny & Laura Bouckaert, Leonard & Bridget Eigner, Norman & Rozanne Monto,, MJ & Patrice Roznowski, Tim & Ann Schroeder, Raymond & Joann Szafranksi, Ken & Lynn Trepkowski, Michael & Barbara Boyce, Ronald Lesniak & Judy Lesniak In Memory of KEVIN HUNT-Patricia Bradley | In Memory of DUANE HARDER-Paul Vibbert | In Memory of NELL SELANDER-David & Diana Donegan, Linda Kraft, James & Penny McEntire, Howard & Deborah Silverman, Frank & Susan Sonye, Melvin & Diane Bernstein, Peggy Ruthvan & Michele Guisewite | In Memory of ALICE FETZER-Tammy Bride, Robert Fetzer, Lin Mertens, Tom & Tammy Seitz | In Memory of ANN REICHA-Terence & Juliann Gahman, Jim Reicha & Family In Memory of JERRY VALLADE-Dolores Vallade | In Memory of CLIFFORD NOLL-Robert & Sharon Smith | In Memory of VERNON GLENDENING-John & Eileen King | In Memory of LOUIS RITTS-Gaddis Carlton & Kathy Matteo | In Memory of MARK ALFAFARA-Mariano & Therese Alfafara, Michelle Alfafara Power, Dennis & Carol Lennox | In Memory of MATT KINNEY-Michael & Kathleen Kinney In Memory of RICKY SHIPMAN-Martha Shipman | In Memory of WILLIAM GREENWALD-James E. Greenwald



2009-2010 MILESTONES

2010 AIDS WALK

Since its first year in 2005, AIDS Walk BAY CITY, MIDLAND and SAGINAW has raised almost \$192,000 which benefits the clients of the HIV/AIDS Care Program at Sacred Heart BASIS. This year, 331 walkers, their donors, and 15 sponsors from our community, combined forces to raise a total of \$41,568.

Walk team trophies at this year's event were: Top Fundraising Walk Team: The Dow Chemical Company; Top College/University: Delta College; Top High School: H.H. Dow High School, Midland. Medals were also presented to the top five walkers who raised the most dollars.

This is the second year that our AIDS Walk has raised the most dollars among the seven participating AIDS Walk Michigan cities. Each year, the AIDS Walk becomes increasingly important in providing the essential support services we deliver to nearly 175 clients. The support services provided are: case management, prescription and dental assistance, housing assistance, food pantry, monthly client education workshops, client emergency funds, community HIV prevention education and testing [ten locations]. and care outreach. All of these services are free and confidential.

FOSH-Treatment Scholarship Fund

The FOSH Treatment Scholarship Fund, (formerly known as the Sacred Heart Charitable Care Treatment Fund), provides individuals with the means to seek treatment if they unable to qualify for county funding, are uninsured or are unable to pay themselves. Sacred Heart provided over \$84,000 in FOSH Treatment Scholarships in FY 2009-2010. Sacred Heart has



allocated nearly \$430,000. Thank you Friends of Sacred Heart [FOSH], Without you we would not be able to impact these individuals at this level.

ANNUAL SPIRIT OF COM-PASSION, Celebrating Women in Recovery

This year marked the sixth year of the Spirit of Compassion, the event was conducted to benefit our women's services, including New Life Home for Recovering Women and Clearview. The planning committee recruited sponsors, donors and volunteers. The sponsors and donors assisted with financial contributions. Included in the donations were over 80 tickets to women in recovery and women in neighboring domestic violence shelters so they could attend the event and enjoy a night out. Attendees consisted of women currently in treatment, graduates of Sacred

former clients. Thank you to all who supported this event and made it a success.

Heart programs, donors,

sponsors, Board members,

services agency staff and Sa-

cred Heart staff. Comedian

Taylor Mason was the main

entertainment before, brief,

speeches were given by two

but powerful testimonial

church members, human

INFORMATION TECHNOLOGY

Information Systems Department has been through some changes this fiscal year, after loosing our Information Systems Specialist we choose to enter into an agreement with RICOH Business Solutions to outsource our IS Department. We were finding it very difficult to hire one person that had all the technical skills the organization needed at the rate we could afford. This allowed the organization access to the necessary technical skills and reduced our staffing expenditures at the same time. With the outsourcing contract a new back up and recovery system was also put in place allowing for up to the minute off site electronic backups to be ready if any disaster occurred. With the benefits

of doing so also came some disadvantages.

Electronic Record has made some progress in the areas of scheduling and billing. Beginning in January 2010 we went live with scheduling at our first outpatient location. In Sep-

tember we took one of our largest outpatient sites live on scheduling. We have gotten all the kinks worked our and are now ready to move forward with our other locations.

We had a team of clinical staff along with our Clinical Leadership team working on a review of an assessment screen package that had been purchased from the vendor and another behavioral health provider. The team has made their final recommendations on the

changes to Leadership and we are now working with the vendor to insure the changes can be made without affecting the stability of the screens.

A team of clinical staff and a clinical leader has been working on the treatment plan content database making sure the necessary information is listed so that staff has a good range of problems, Goals and Objectives to choose from. This has been a daunting task but they have worked hard to get it accomplished.

In an effort to prepare our organization to line up with the new CCHIT standards and the Meaningful Use Incentives We have schedule an on site visit for ECHO Management Group our EHR software vendor to come in and re-evaluate the project and help us determine what steps need to be taken to move us to the front of the pack.

DEAR FRIENDS OF SACRED HEART [FOSH]:

They say the best way to kill time is to work it to death. We must have done that well as Fiscal Year 2009 (as difficult and challenging as it was) just seemed to have flown past us.

The year brought unending bad economic news for Michiganders including more plant closings, more job losses, longer periods of unemployment and lost health care coverage. The combination of lower tax revenues and increased social costs

tore through the State's budget, leaving the public safety net in shreds. It seemed like without bad news there was no news at all.

The human toll our economic problems have wreaked made the services of Sacred Heart – our substance use disorder prevention and treatment and our AIDS Care Program services – even more critical. Waiting lists for substance use disorder services and the demand for AIDS/HIV emergency and supportive services grew substantially. And the resources needed to provide those services became scarcer as the State's financial woes mounted.

Through it all, Sacred Heart managed to stay true to its mission. The generous donations of our FOSH, the Friends of Sacred Heart, allowed us to provide charitable care for treating scores of people in need -- husbands, wives, father, mothers -- who would otherwise not have been able to kick their addiction not because of a lack of desire, but simply due to a lack of money. The continued growth of our annual AIDS Walk raised over \$40,000 to expand HIV testing, counseling and support services. The success of our annual Spirit of Compassion Dinner not only brought joy to the recovering women who participated but raised over \$20,000 to support our specialized women's programming.

The financial challenges of 2010 will be as great, if not greater, than the previous year but we are committed to standing tall against them. We must successfully resolve our litigation with Richmond Township, thereby not only protecting the dignity and rights of those we serve but also allowing us to more cost effectively serve them. We must continue to improve the breadth and depth of our continuum of care to adapt to the chang-

FINANCIALS

Sacred Heart receives 87% of its funding from Federal and State Programs, the remainder of the funding is derived from insurance companies, self-pay clients and the Friend of Sacred Heart [FOSH] Treatment Scholarship fund set up by Sacred Heart. The government funding is comprised of contracts with 21 state and federal funding sources.

			Unaudited
	2007/2008	2008/2009	2009/2010
Government Contracts	8,295,672	9,076,086	9,146,746
Insured	1,574,925	1,086,441	961,276
Contributions & Grants	226,734	324,730	107,295
Charitable Care	132,500	89,585	84,900
TOTAL	10,229,831	10,576,84	10,300,217
Wages	5,787,487	5,717,278	5,509,356
Fringe Benefits	1,183,839	1,208,677	1,165,100
Administrative	504,225	556,676	290,827
Support Services	1,627,478	1,704,547	1,830,217
Maintenance	230,741	233,776	301,279
Food Service	321,100	322,203	375,291
Housekeeping	124,995	111,240	132,141
Bad Debt	57,764	6,505	101,327
Interest	74,390	295,220	156,106
Depreciation	249,679	344,519	350,877
Allowance for Charitable	132,500	89,585	84,900
Care			
TOTALS	10,294,19	10,590,22	10,297,42

ing needs of our clients and the demands of those who pay for their care. We must complete the full implementation of our electronic medical record allowing clinical information to be entered only once but made readily available to all who need it, improving efficiency, effectiveness and client safety. We must continue to wring any hint of inefficiency out of our service and support methods. And we must continue to grow our fundraising, particularly the ranks of our FOSH – the Friends of Sacred Heart who make our commitment to charitable care possible.

Sacred Heart remains committed to its historical mission of assuring that all who choose have a chance to live a healthy and productive life. Many of you have partnered with us in this mission with your financial support and we thank you for that. With your continued help, Sacred Heart will continue to grow in service to others.

Sincerely,

Grady L. Wilkinson, MSW President, CEO

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NONPROFIT ORG **US POSTAGE PAID** MEMPHIS MI PERMIT NO. 3



8150 E. Old 13 Mile Rd. Suite 100 Warren, MI 48093 P: 586.558.7472 F: 586.558.8802

17131 Gitre Detroit, MI 48205 P: 313.245,4357

P.O. Box 480430 New Haven, MI 48048 P: 586,749,5173 F: 586,749,6724

Corporate HQ 400 Stoddard Rd. Memphis, MI 48041 P: 810,392,2167

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Detroit Outpatient

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Detroit, M. 48205

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Clearview 1406 8th St. Port Huron, MI 48060 P: 810.987.1268 F: 810.987.3605

575 Adams St. 575 Adams St. Bay City, MI 48708 P: 989,894,2991 F: 989,895,7669

Algonac Outpatient 555 St. Clair River Dr. Algonac, MI 48001 P: 810,794,4982 F: 810,794,7592





